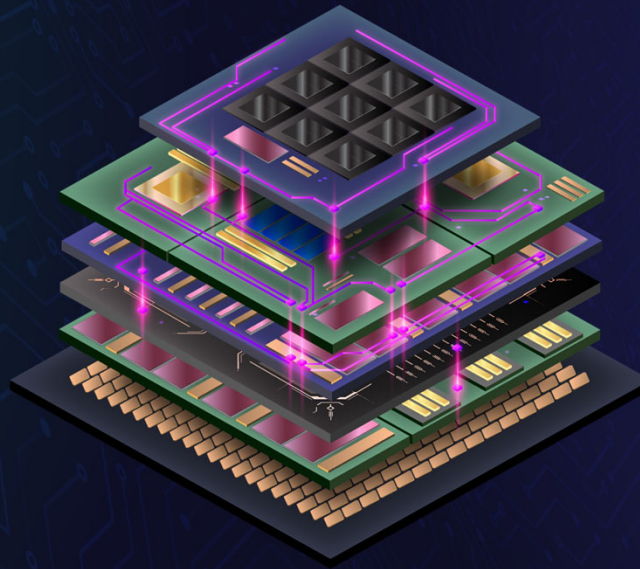


Next-Generation Microelectronics Manufacturing

NGMM Summit



Workforce Development Overview

Alyssa Reinhart

DARPA NGMM Summit

October 27, 2025

While TIE's research efforts will focus on 3DHI, the workforce development strategy will cover the entire semiconductor value chain, with the intent of benefiting the State of Texas and United States more broadly. By 2030, TIE will...





K-12

Outreach activities, academic and research experiences, STEM teacher training with semiconductor-specific content, industry partnership support



Community College

Building curriculum, programs, research experiences and earn-and-learn opportunities



University

Academic and research experiences, workforce credentials, earn-and-learn opportunities



Continuous Education

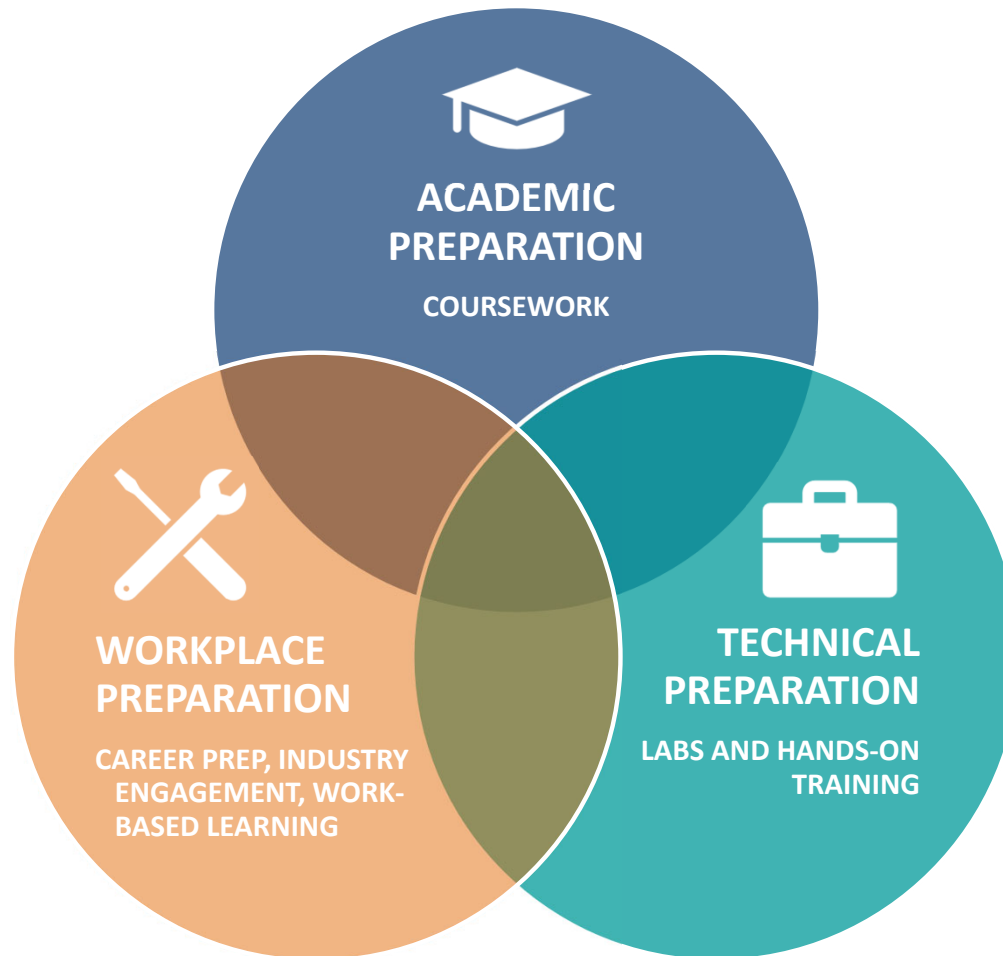
Leverage TIE staff and industry partners to identify workforce needs and create a variety of training and education options to keep pace with innovation



Program Expansion and Sustainability

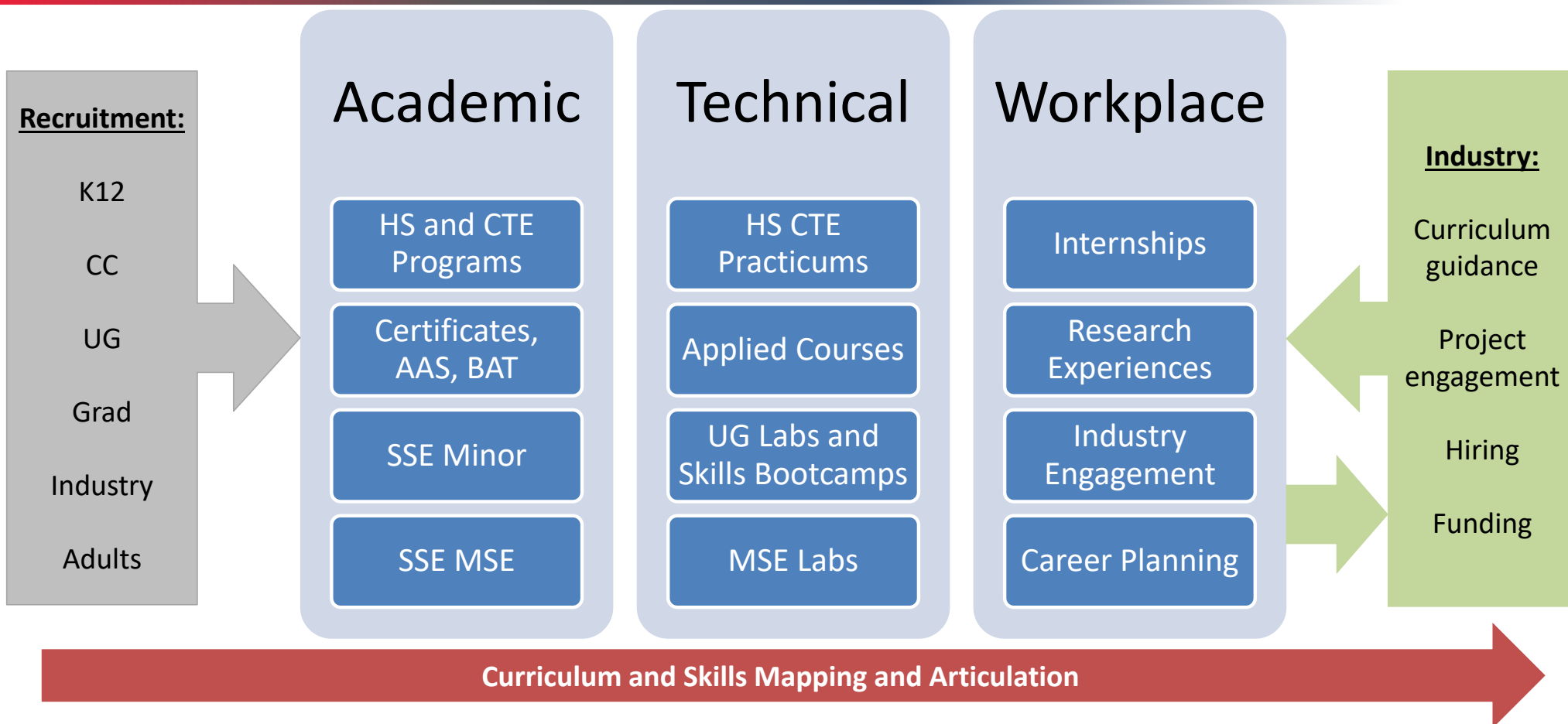
Working on a sustainable WFD strategy, leveraging state and federal funding opportunities, philanthropy, and industry scholarship investments

Creating a Job-Ready Workforce



Distribution A: Approved for public release; distribution unlimited.

Planned Work



CC = Community College; UG = Undergraduate; HS = High School; CTE = Career and Technical Education; AAS = Associate of Applied Science; BAT = Bachelor of Applied Technology; SSE = Semiconductor Science and Engineering; MSE = Master of Science in Engineering

Distribution A: Approved for public release; distribution unlimited.

Advisory Board Objectives

- Develop Semiconductor Manufacturing Curriculum and Training Roadmap with focus on 3DHI
 - Technician Training
 - University Training
 - National semiconductor training center (Montopolis site)
 - Workforce resiliency planning
- Partnering with Industry to Create and Improve Training and Career Pathways
- Enhance Outreach and Marketing for Semiconductor Careers
 - Branding and engagement for K-12 and college students
- Establish a Sustainable Business Model
 - Lab maintenance
 - Scholarship and funding pathways
 - Future curriculum expansion

Partial List of Members



- Goals and Deliverables:
 - Increase the pipeline of US persons pursuing graduate study in 3DHI-related fields
 - Funding 1-year MSE scholarships and related recruitment activities at 12 Texas universities
 - Create 3DHI training certificates for undergraduate engineers and technicians
 - Partnership with ACC that includes curriculum development, student stipends, outreach and marketing



- Piloted a semiconductor technical training bootcamp based on ACC's STARS program
- Chemistry, Physics, Chemical Engineering, Electrical and Computer Engineering, Mechanical Engineering undergraduates
- Majority sophomores – potential pipeline into new semi minor
- Completed 4 weeks (176 hours!) of hands-on training with industry engagement lunches
- Students received stipend and Occupational Skills Award (OSA) upon completion*
- Next steps – revise for next cohort and start building Level 2

*Working with IEEE to turn this into an approved skills-based microcredential



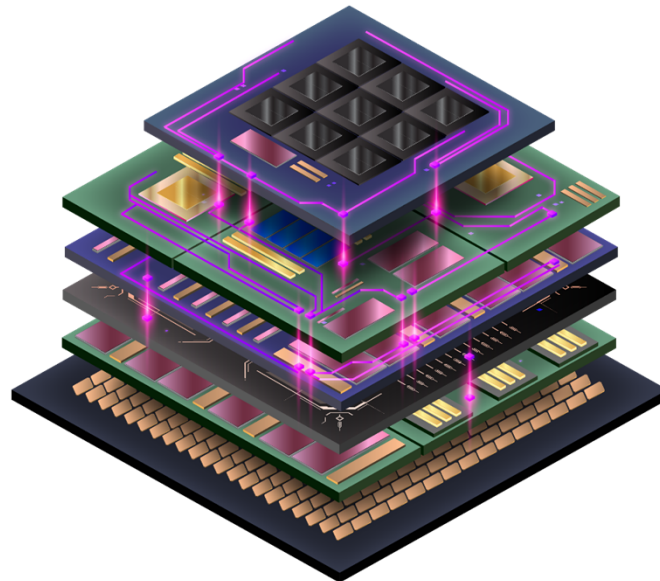
National Training Center



- Located next to 66,000 square foot Pilot Fab at Montopolis
- 25,000 square foot training space
- Joint initiative between ACC, UT Austin, and TIE, with broader support for the region and state
- Allocating approximately \$10,000,000 to develop this lab
- Hands-on training for equipment maintenance and repair, process technology, metrology, data analytics, and advanced packaging



THANK YOU



For more information, visit:
TXIE.ORG